

ORD 1586-64

30 July 1964

MEMORANDUM FOR:

Deputy Director for Science and Technology

SUBJECT:

Committee 25X1A

25X1A

- 1. A few general, random thoughts relative to the Committee and its effectiveness, role in intelligence, or change in mission, as the case may be.

  25X1A
- 2. The general concept of the Committee and its subpanels is generally acceptable and difficult to argue against, regardless of how one may feel about the specific accomplishments and operations of an existing group. It is a commonly employed technique for program evaluation by virtually every Government agency with large research and development or science and technology programs. The technique also varies widely in the method of operation and the effectiveness of the various groups.
- 3. It is obvious, of course, that these panels do not have time to make complete reviews of projects and programs and tasks, but they are given educational pieces from time to time over a period of years that represent general areas and approaches to problems. In those cases where a panel feels compelled to pontificate and issue quasi-uninformed and uncoordinated recommendations, they frequently create problems. In those cases, however, where we get really competent individuals on the panel and essentially take them aside and use them as consultants or a working group, one does derive some real value from these people at the working level.



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- 4. It would seem to me, however, that one of the real values that panels have, at least could have, is that they have access to the DCI and when they make recommendations are in a position to assist in a request for adequate resources to carry out programs.
- 5. Insofar as their potential role as an over-all, community-wide DCI scientific advisory group is concerned, the following factors should be included in the evaluation and decision process:
  - a. They do not presently have time and/or perhaps authority to cover the whole of the CIA, and if the whole community were included numerous sub-panels of adequate competence would have to be created and their role vis-a-vis existing panels clarified.
  - b. Such a group with a broad charter would inevitably get tangled up in the old game of what's wrong with the intelligence community and would undoubtedly get involved with the PFIAB, Propers NIPE, and other groups.
  - c. It is doubtful if a single individual would be enough to act as Secretariat, and a fairly sizeable staff might be required for making arrangements and sweeping up after such a panel.
  - d. It is further doubtful that such a panel would have wide acceptance in other parts of the community, and unless a strong over-riding charter were provided, one might be fighting a losing game of dubious value in the first place.
  - e. Your own vote as the Scientific Advisor to the DCI might suffer if such an expansion created what later turned out to be a Frankenstein monster that couldn't be controlled.

25X1A

ROBERT M. CHAPMAN
Acting Assistant Director
Office of Research & Development

OWLY

7 AUG 1964

MEMORANDUM FOR: Deputy Director for Science and Technology

SUBJECT: OSI Views on the Committee 25X1A

1. This memorandum is in response to your request for OSI views on the possible community-wide broadening of the responsibilities of the Committee. 25X1A

- 2. In general, it appears questionable to us that a truly meaningful contribution can be expected from a periodic review by any committee. The size, pace and diversity of the entire community's efforts in activities related to scientific and technical intelligence are such that only an intensive, sustained investigation would seem potentially productive. Unless a group of unusually broad and competent men who are fully committed to the job can be assigned this task, we believe there would be a significant risk that inaccurate or distorted conclusions might be drawn, particularly in terms of apparent duplication of effort.
- 3. More specifically with respect to the Committee, we believe the following points are worthy of consideration.
  - a. We do not believe that the committee has been in existence for a long enough period to demonstrate its ability to contribute wisely or significantly to the Agency S&T program. We therefore believe it would be premature to broaden its responsibilities. Perhaps in another year this aspect of the matter will be clearer.
  - b. We wonder if it would be politic or appropriate for the Director to impose an existing Agency committee on the other elements of the community. At a minimum it would appear that the community should have a voice in the purpose and membership of a group which in effect would be investigating their activities.



SUBJECT: OSI Views on the Line Committee 25X1A

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- From our exposure to the Committee, we are not greatly impressed with its overall competence. While we consider some of the members to be quite able, we do not think the composition as a whole or the stature of some of the members to be adequate for a community-wide job on a truly meaningful basis.
- In summary, we have some reservations as to the real value of a community-wide S&T advisory committee and serious doubts as to the appropriateness, capability and composition of the Committee in such a role. 25X1A

DONALD F. CHAMBERLAIN Assistant Director Scientific Intelligence

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OSI:EO: ac:5830 (7 Aug 64)

25X1A





3 August 1964

### EYES ONLY

MEMORANDUM FOR: Deputy Director for Science & Technology

VIA:

Executive Officer, DD/S&T<sub>25X1A</sub>

SUBJECT:

Evaluation of Activities of I Scientific Advisory Board

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To date the Office of ELINT has had no contact with this Board. Accordingly, no comment can be made concerning the nature of support obtained via this Board.

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Assistant Director for ELINT

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MEMORANDUM FOR:

Deputy Director for Science and Technology

SUBJECT:

Request for Views on Use of Committee

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This memorandum is the Office of Special Activities comments on your verbal request for views on the community- 25X1A wide broadening of the responsibility of the Committee.

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- OSA's connection with the \_\_\_\_\_ Committee has been principally on a consultant basis in the area of project OXCART and project In the main, the contacts have consisted of briefings on the status of OSA's progress in these programs. It should be noted that OSA, in the past, has not submitted to the Committee any significant problems for solution.
- It is felt that while OSA generally has not made extensive use of the services of the Committee, that an experienced group of this type could very well serve a community-wide function, particularly for the Director in his role as Director of Central Intelligence.

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Colonel USAF Assistant Director (Special Activities)

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1 8 AUG 1964

MEMORANDUM FOR: Executive Officer, DD/S&T

SUBJECT: The Panel 25X1A

1. The Foreign Missile and Space Analysis Center has no direct involvement with the Panel and therefore is unable to comment on the value of this panel to the Directorate. Mr. Duckett briefed the panel several months ago on the projected organization, missions and functions of FMSAC, but this was only an informational briefing for the panel and no substantive comments were made.

2. In this regard it would appear that formation of a FMSAC Advisory Panel at this time would be somewhat premature. FMSAC is in the process of expanding, and the Deputy Director and the senior officials of FMSAC have a very clear idea about its missions and functions. After FMSAC becomes an established, fully operating organization, the benefit to be gained by setting up an advisory panel might well be reconsidered.

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Deputy Director Foreign Missile and Space Analysis Center

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FMSAC/O/DIR: pap/6220 (18 Aug 64)

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S-E-C-R-E-T

#### This Notice Expires 1 August 1964

**ORGANIZATION** 

HN 1-35 16 July 1963

## SCIENTIFIC ADVISORY BOARD TO THE DIRECTOR OF CENTRAL INTELLIGENCE

- 1. Effective 1 July 1963 there was established a Scientific Advisory Board to the Director of Central Intelligence. This Board will be responsible for reviewing and advising the Director about total scientific functions of the entire Agency, replacing the CIA Research Board which was responsive to the specialized needs of the Clandestine Services. 25X1A
- 2. Effective the same date, Board. The other members of the Board who will serve with him will be announced later.
  - 3. The Scientific Advisory Board shall:
  - a. Advise the Director on the adequacy of the Agency research and development effort and point out possible application of newly emerging scientific developments to the mission of the Central Intelligence Agency.
  - b. Conduct a continuing review of all the research and development activities and policies of the Agency, including all research and development being undertaken through external contracts as well as internal research and development activity.
  - c. Recommend to the Director changes designed to improve the Agency research and development program and the organization of the scientific effort of the Agency, with particular emphasis on new scientific developments which might have application to the Agency mission.

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HN 1-35 16 July 1963

**ORGANIZATION** 

- d. Keep abreast of significant scientific and technical developments in American industry, academic circles, and other agencies of the Government, especially projects related to intelligence, and advise the Director of activities which might have application for CIA.
- 4. The Scientific Advisory Board will meet at the call of the Chairman as frequently as necessary. It will work closely with the Agency Research and Development Review Board (HN 1-34) which will provide an effective internal mechanism for discussing and implementing those recommendations of the Scientific Advisory Board which are approved by the Director of Central Intelligence.

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MARSHALL S. CARTER
Lieutenant General, USA
Deputy Director of Central Intelligence

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MEMORANDUM FOR: Mr. Kirkpatrick

- 1. The Headquarters Notice (attached) on the Scientific Advisory Board to the Director of Central Intelligence expires on 1 August 1964. Normal procedures would call for incorporating this organizational element into the Agency Headquarters Regulations upon expiration of the Headquarters Notice; however, because of the special nature of this group you may not wish to establish it as a permanent organization element attached to the Office of the Director of Central Intelligence.
- 2. In conversations with Dr. Wheelon and there appears to be some substantive questions to be resolved regarding the Board's relationship to NIPE and the rest of the Intelligence Community (see paragraph 3d, reference Headquarters Notice).

  Messrs. Wheelon and suggested that you may wish to determine the Director's desires as to the future of the Board, both its location internally in the Agency and its relationship to the rest of the Intelligence Community, before we consider renewal and/or revision of the Headquarters Notice.

3. Please let me know if there is anything more I can do for you on this subject.

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Assistant to the Director

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FMSAC 152/64 5 August 1964

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MEMORANDUM FOR: Assistant to the Director

SUBJECT:

Regulation HN 1-35: Scientific Advisory Board to Director of Central Intelligence

- 1. With respect to our recent conversation, I would like to comment briefly on the need for clarifying certain provisions of Regulation HN 1-35.
- The Regulation states in paragraph 1: "Effective 1 July 1963 there was established a Scientific Advisory Board to the Director of Central Intelligence." Paragraph 3 (d) states in part: "Keep abreast of significant scientific and technical developments in. . . other agencies of the Government, specifically projects related to intelligence, and advise the Director of activities which might have application for CIA."
- The wording of these cited paragraphs indicates that the Board was created as an advisory group to Mr. McCone in his job as leader of the intelligence community. Paragraph 3 (d) in particular apparently gives the Board the authority to look into intelligence projects of other agencies. If my interpretation of these paragraphs is correct, then I suggest that they be reworded to emphasize their proper meaning.
- 4. Within the last four months, one incident has occurred which could have been resolved if HN 1-35 were more specific. is a member of the Optics Panel/Scientific Advisory Board, and also a consultant to the Air Force's Space Systems Division (NRO). Recently was asked by the SSD to 25X1A contacted me and requested visit #tok in Boston. Dr. permission to invite (Chairman, Optics Panel/Scientific 25X1A Advisory Board) to accompany him to him. Delieved that the above cited Regulation allowed him to make such a trip.

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however, they requested that the SSD be notified first.

Because of the delicate NRO situation at the time,

decided against testing the authority of the Scientific Advisory Board.

5. If I can be of any further assistance, please contact me.

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Executive Secretariat Scientific Advisory Board

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cc:

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FMSAC/DD/S&T: 1964) 25X1A (5 August 1964)